

Investment trends in mining Applying the edmind lass try in Africa



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Agenda

- Current landscape
- Competitiveness of African countries
- Africa investment trends

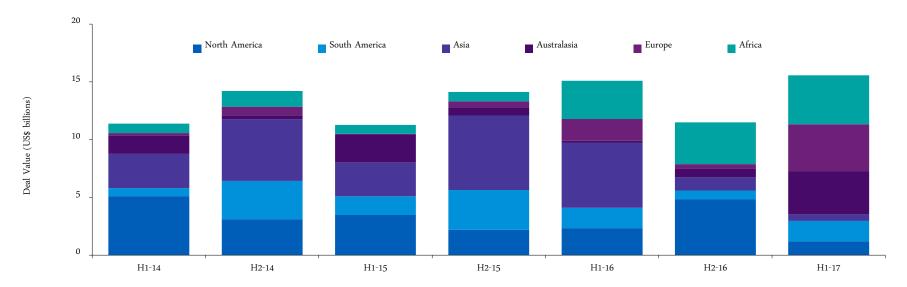


Global Perspective - Deal value by location (deals greater than US\$50m)

Deal value by location (deals greater than US\$50m)

Positive trends in African deal value, sharp jump in Australasian deal activity

- Significant increase in deal value in Australasia and Africa
- Asian deal value decreasing significantly



Source: Thompson Reuters, KPMG analysis

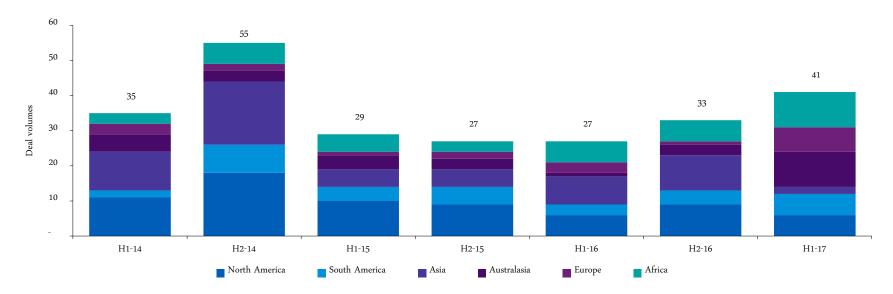


Deal volume by location (deals greater than US\$50m)

Positive trends in African deal value, sharp jump in Australasian deal activity

Positive trends in African deal value, sharp jump in Australasian deal activity

- Significant increase in number of Australasian deals
- Consistent growth in number of African deals
- PE playing a big role



Source: Thompson Reuters, KPMG analysis

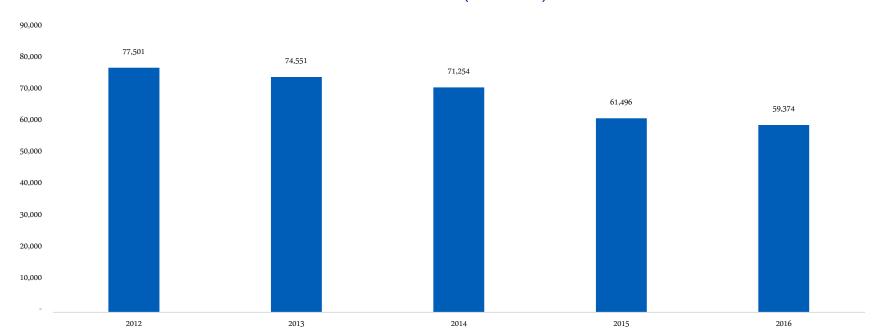


Where to invest in Africa - current landscape

FDI inflows into Africa

The year-on-year trends in FDI inflows into Africa for the years 31 December 2012 to 2016:

Total FDI into Africa (USD millions)





Where to invest in Africa by region

FDI inflows into Africa by region - 2012 to 2016

The year-on-year trends in FDI inflows into Africa by region for the years 31 December 2012 to 2016:

FDI inflows by African region 2011 to 2016 (USD millions)

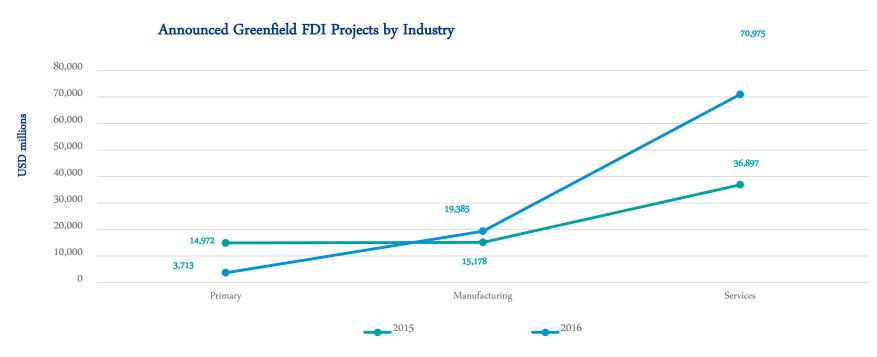




Where to invest in Africa by industry

Announced Greenfield FDI Projects into Africa by industry - 2015 and 2016

The year-on-year trends in announced greenfield FDI projects into Africa by industry for the 2015 and 2016:





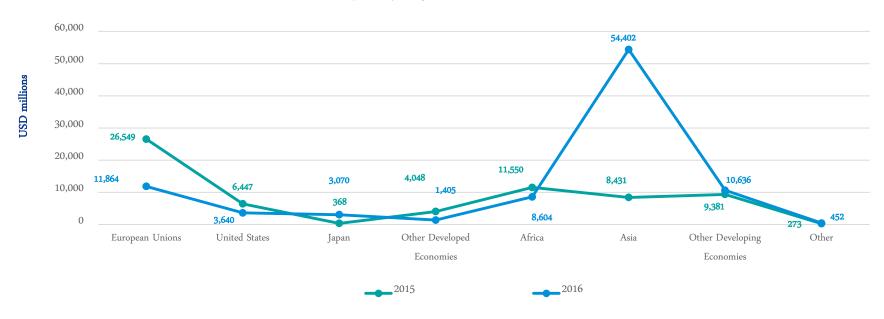


Where to invest in Africa by investor

Announced Greenfield FDI Projects into Africa by investor - 2015 and 2016

The year-on-year trends in announced greenfield FDI projects into Africa by investor for the 2015 and 2016:

Announced Greenfield FDI Projects by Region (USD million)



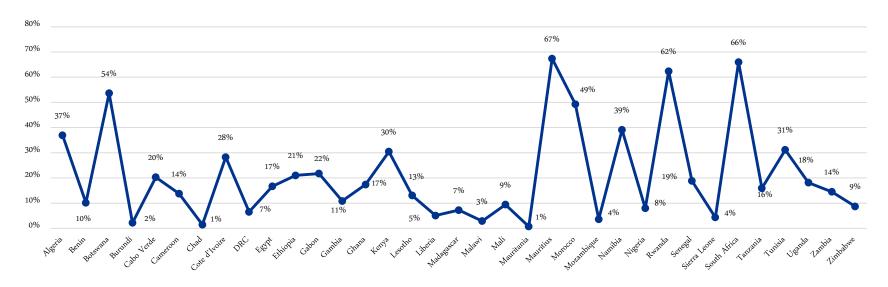


Where to invest in Africa - competiveness

The percentage rankings of each included African country in the Overall Global Competitiveness Index, 2016 – 2017 are as follows:

Investment trends in mining industry in Africa

Overall Global Competitiveness Index - 2016 - 2017 Rank %





What is driving the investment trends?

Technology and innovation

- Digital labour and skill shortage
- Infrastructure challenges pit to port
- Technology

Eco Mining Framework

Geopolitical risk

- Impact on funding
- Country specific risk factors
- Regional impacts

Integration

- What are the principles of integration?
- Value preservation vs creation?
- How does integration impact your operating model?

Regulatory impact

- Proposed change in mining tax legislation
- Change in political landscape
- Incentives to stimulate investment
- Investment status



Integration & separation of

Key trends expected in 2017 and beyond (source: KPMG Mining Outlook survey)

- Significant consolidation will be required to reduce the current levels of structural overcapacity...
- Most will spend...the next two years focusing on deeper cost reductions
- Growth strategies also high on the agenda....largely through geographic diversification driven by geopolitical risk (rebalancing their global footprint)
- Global economic uncertainty and price volatility continues tepid growth trend in mining sector
- Preference for operating assets then development assets
- Gold regains top share of total deal value



Successfully integrating or separating is now more important than ever, in order to:

- Preserve value (business as usual)
- Realise value (the deal rationale)
- Create value (stretch case benefits)

Cost reduction still a primary driver for most transactions

Therefore a strong focus on achieving deal synergies or savings will yield success:

 e.g. operating synergies, plant utilization, shared services and central cost savings, direct cost savings, labour costs, housing etc.









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